# Are digital-using UK firms more productive?

Diane Coyle Kieran Lind David Nguyen Manuel Tong







## Introduction

- Slowdown in productivity growth in many developed countries since the mid 2000s (eg Lafond et al., 2021);
- Growing productivity gap between frontier firms and the rest (eg Andrews, Criscuolo and Gal, 2019; Haldane, 2017).

But we might have expected digital tools increasingly used in production (data usage, cloud services, platform business models....) to increase firm-level and aggregate productivity.

#### **Possible resolutions?**

- Fewer new ideas or important innovations compared to previous periods of high productivity growth (Bloom et al., 2020; Gordon, 2017);
- <u>'Productivity J-curve': intangible aspects of digital adoption mean time is needed to achieve productivity gains (Tambe et al., 2020).</u>

A few firms improve their productivity, but it takes time to spread gains to most firms. How does digital use by UK firms relate to their productivity?







# Our approach

## Why not standard aggregate growth accounting approach to estimating TFP?

- Any additional accounting for inputs will reduce estimated TFP (residual a 'measure of our ignorance'). Omitted inputs imply an upward biased TFP estimate.
- Assumes perfect competition and constant returns to scale. Not applicable in the context of digital markets. Deepens the productivity puzzle.

#### Role of firms' expenditure on innovation and digital inputs:

- Economies where firms spend on innovation have higher social returns (Jones and Summers, 2020).
- High productivity firms are those with a high level of digital capital, highly concentrated among few firms (Tambe et al., 2020, for US, Cathles et al for EU).
- Strong link between firms' proprietary IT, rising industry concentration, and higher productivity among the leading firms (Bessen, 2020; Pelzman, 2020).
- Investment in organisational capital, apart from IT investments and purchases, to make the most of digital technology (Brynjolfsson and Hitt, 2020; Li and Hall, 2020).

Focus on UK firms and a large number of digital inputs. Production function estimation approach to the largest UK dataset to date, using TFP estimates based on physical and digital capital stocks.



## Data

#### We merged three ONS firm-level datasets:

- Annual Business Survey (ABS) 62,000 businesses annually
- Annual Purchases Survey (APS) 33,000 firms. Business expenditure on energy, goods and materials.
- E-Com Survey 11,000 firms per year. Use of and expenditure on ICT.

Bias towards larger firms, with a final dataset of around 2,000 firms per year (2015-2018), not representative of the universe of UK businesses. In the merged data the average firm in 2018:

- 1,900 workers.
- £267 million of output and around £119 million of GVA (basic prices).
- £64 million of total employment costs.
- £1.3 million spent on telecommunication services, £2.7 million on programming services and £1.6 million on information services.







## Data & estimation

- Create stocks of physical and intangible capital flow variables per firm and year.
- Perpetual Inventory Method (PIM) by ONS until 2014 from ABS: land, vehicles, machinery.
- Carried them forward for 2015-2018 using firms' annual expenditure on "land and existing buildings", "vehicles" and "other fixed capital", using EUKLEMS depreciation rates by industry.
- Similar method for capital stock using APS expenditures on R&D, programming, information, telecommunication, education and training services, with EUKLEMS depreciation rates, assuming 5 years average life.
- Baseline TFP, regressing GVA against ABS capital stock, employment and production costs
- Alternative TFP measure controlling additionally for APS capital stock variables.
- Several standard approaches: Olley and Pakes (1996), Levihnson and Petrin (2003), Wooldridge (2009)
  w/ and w/o GMM.
- Preferred approach: Wooldridge (2009) with GMM, 3rd degree (IV approach with lagged values as instruments)







## Weighted summary statistics 2018, by year and firm size (means and frequencies)

Indicator	Mean /		Employment sizeband									
Indicator	Frequency	0-9	10-19	20-49	50-99	100-249	250+	Total				
Computer software developed	mean	0.15	0.81	1.56	5.97	28.98	393.73	1.85				
in-house (£ thousands)	freq.	2151712	138487.9	73324.93	23768.37	12814.57	8632	2408740				
Investment in purchased	mean	0.28	4.91	7.6	26.35	43.44	751.13	3.95				
software (£ thousands)	freq.	2151712	138487.9	73324.93	23768.37	12814.57	8632	2408740				
Expenditure on scientific R&D	mean	0.73	0.05	0.39	3.12	35.85	307.46	83.49				
services (£ thousands)	freq.	4127.55	7139.47	3407.61	1690.61	1192.41	6309.34	23867				
ICT purchases, % total	mean	0.069	0.078	0.061	0.076	0.058	0.141	0.07				
purchases (ABS)	freq.	1587660	127667.4	68932.15	22193.03	12186.35	8501.319	1827141				
ICT services, % total	mean	0.154	0.149	0.16	0.196	0.126	0.143	0.152				
expenditure on services (APS)	freq.	4127.55	7139.475	3407.613	1690.608	1192.414	6302.044	23859.71				

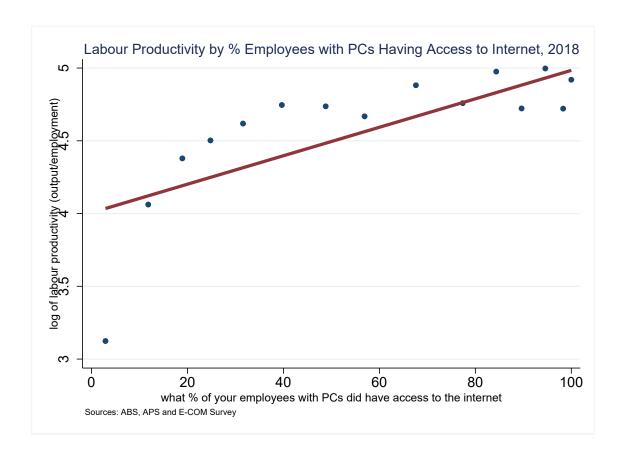
Source: ABS and APS

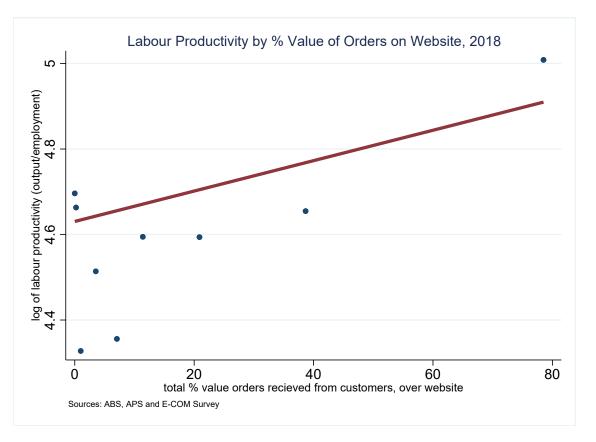






## Correlation between labour productivity and indicators of digital adoption



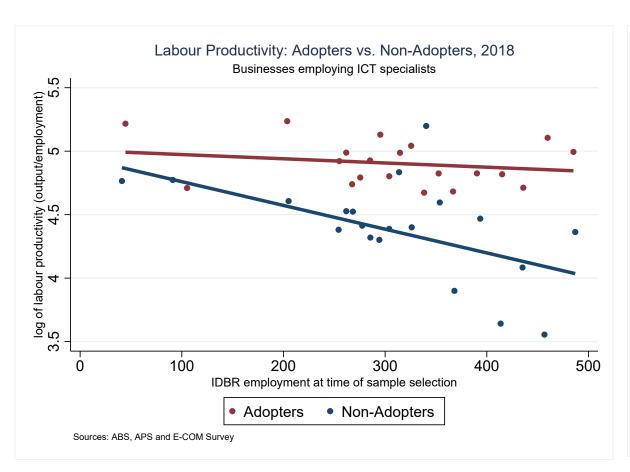


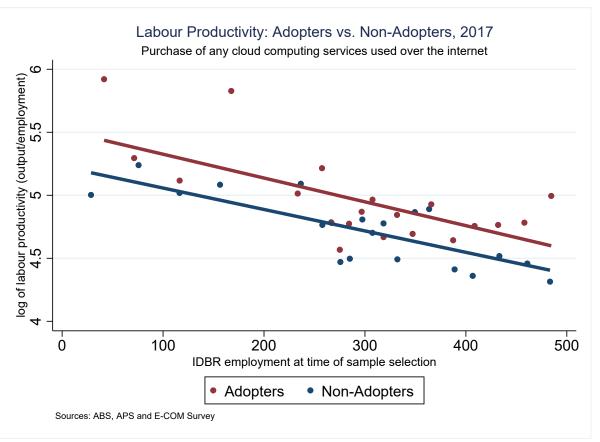






#### Correlation between labour productivity and firm size: digital adopters vs. non-adopters



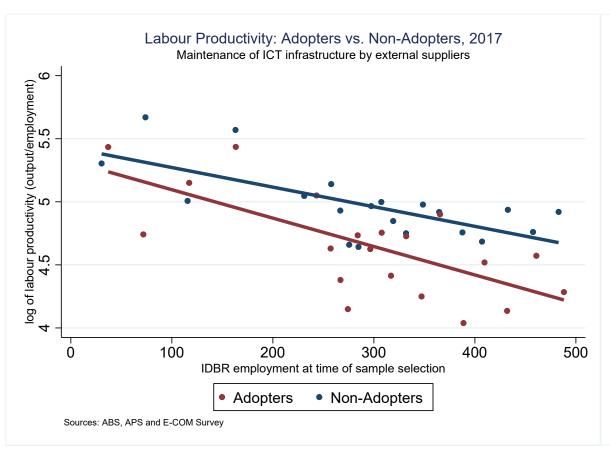


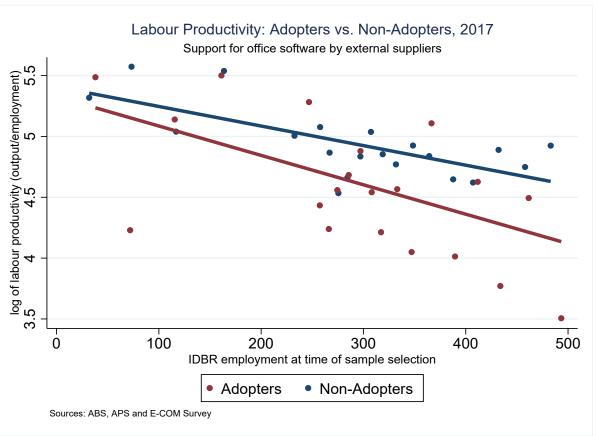






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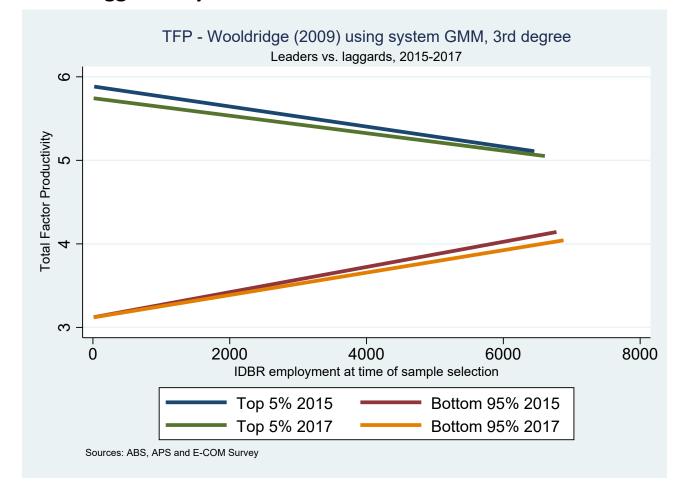








## Productivity 'leaders' and 'laggards' by firm size









#### IV approach:

- We instrument each of the E-Com Survey digitalisation variables by the share of firms (excluding the one of interest) adopting that technology at the year, industry and TFP quintile level.
- In case of ratio variables (% internet access, % orders via website), we take the average shares at those levels.

#### Single vs. Multiple digital technologies:

- Single\_digital: 1 if the firm has adopted only one type of digitalisation.
- Multiple\_digital: 1 if adopting more than one type.
- Digital: number of digital technologies adopted by a firm (from 0 to 6).
- We only consider the six digital technologies which got a positive and significant effect on TFP in our 1st stage regressions.







## **Productivity vs. Digitalisation 2017. OLS estimation**

Dependent Variable	TFP - Wooldridge (2009) using system GMM 3rd degree											
Column	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)
% internet access	0.123***											
	(0.0328)											
% orders via website		0.0400**										
		(0.0198)										
have a website			-0.243									
			(0.192)	0 0 0 1 4 4 4								
ICT especialists				0.261***								
use of CPM				(0.0534)	0.177***							
use of CRM					(0.0455)							
cloud computing					(0.0433)	0.0574						
crodd compating						(0.0422)						
ICT maintenance (external)						(0.0.122)	-0.141***					
,							(0.0396)					
office software support (external)								-0.168***				
								(0.0517)				
management software (external)									-0.0423			
									(0.0394)			
web solutions (external)										-0.0543		
										(0.0383)		
security data protection (external)											-0.225***	
											(0.0394)	
3D printing												0.0857
	2 204***	2.880***	2 054***	2.807***	2 250***	2 075***	2.947***	2 026***	2.905***	2 044***	2 042***	(0.0702)
constant	2.391***		3.051***		3.259***	2.875***	_	2.936***		2.911***	3.012***	2.889***
Firm Size, Sector and Region FE	(0.330) Yes	(0.325) Yes	(0.366) Yes	(0.324) Yes	(0.490) Yes	(0.326) Yes	(0.325) Yes	(0.326) Yes	(0.326) Yes	(0.324) Yes	(0.323) Yes	(0.324) Yes
N	2193	2193	2193	2193	1183	2193	2193	2193	2193	2193	2193	2193
r2	0.104	0.0934	0.0926	0.102	0.132	0.0915	0.0959	0.0963	0.0912	0.0915	0.105	0.0915
r2_a	0.0889	0.0779	0.0770	0.0865	0.105	0.0759	0.0804	0.0808	0.0756	0.0759	0.0898	0.0759
II	-2764.8	-2778.0	-2779.0	-2767.6	-1338.4	-2780.3	-2775.0	-2774.5	-2780.7	-2780.3	-2763.7	-2780.3

<sup>\*</sup> p<0.10 \*\* p<0.05 \*\*\* p<0.01







## **Productivity vs. Digitalisation 2017. IV estimation**

Dependent Variable	TFP - Wooldridge (2009) using system GMM 3rd degree												
Column	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	
% internet access	0.892***												
	(0.0666)												
% orders via website		0.367***											
		(0.0428)											
have a website			-1.563										
			(3.602)										
ICT especialists				3.427***									
				(0.309)									
use of CRM					2.064***								
					(0.282)								
cloud computing						5.280***							
						(0.893)							
ICT maintenance (external)							-2.610***						
							(0.571)						
office software support (external)								-3.055***					
								(0.785)					
management software (external)									-0.413				
									(0.271)				
web solutions (external)										-0.667			
										(0.441)			
security data protection (external)											-5.894***		
											(1.181)		
3D printing												0.876***	
												(0.160)	
constant	-0.0713	3.130***	4.923	0.615**	2.258***	-0.296	4.290***	4.046***	3.642***	3.802***	5.799***	3.291***	
	(0.262)	(0.0370)	(3.502)	(0.261)	(0.172)	(0.631)	(0.192)	(0.161)	(0.157)	(0.262)	(0.482)	(0.0294)	
Firm Size, Sector and Region FE	No	No	No	No	No	No	No	No	No	No	No	No	
N	2203	2203	2203	2203	1180	2203	2203	2203	2203	2203	2203	2203	
idstat	247.8	206.2	2.514	122.2	77.49	36.00	27.84	19.75	46.06	15.33	25.42	91.08	
idp	7.65e-56	9.42e-47	0.113	2.14e-28	1.33e-18	1.97e-09	0.00000132	0.00000883	1.15e-11	0.0000904	0.000000462	1.38e-21	
widstat	285.4	223.5	2.396	149.7	81.86	33.63	28.02	19.28	50.08	15.62	24.27	138.4	

<sup>\*</sup> p<0.10 \*\* p<0.05 \*\*\* p<0.01







## **Productivity vs. Single and Multiple Digitalisation. OLS estimation**

Dependent Variable	TFP - Wooldridge (2009) using system GMM 3rd degree								
Year	2	2015	2	017					
Column	(1)	(2)	(1)	(2)					
single_digital	0.118		0.0678						
	(0.123)		(0.123)						
multiple_digital	0.373***		0.259**						
	(0.115)		(0.121)						
digital		0.132***		0.112***					
		(0.0189)		(0.0196)					
_cons	2.400***	2.449***	2.101***	2.122***					
	(0.240)	(0.238)	(0.366)	(0.369)					
Firm Size, Sector and Region FE	Yes	Yes	Yes	Yes					
N	1850	1850	2193	2193					
r2	0.172	0.184	0.0984	0.110					
r2_a	0.154	0.167	0.0825	0.0951					
F	13.49	14.27	7.608	8.554					
11	-2080.2	-2066.6	-2772.0	-2757.3					







<sup>\*</sup> p<0.10 \*\* p<0.05 \*\*\* p<0.01

## Conclusions

- Unique UK firm-level dataset, enabling us to explore links between a large set of digital inputs and investments and productivity.
- Large firms are more digital intensive than small ones.
- Digital adopters have higher productivity than non-adopters.
- Use of multiple in-house digital technologies strongly positively related to TFP.
- Some digital variables are positively related to TFP, and others negatively related.
  Difference driven by the use of in-house as opposed to bought-in capabilities.

#### **Further research**

- Role of digital technology taking account of organisational capabilities.
- Firms crossing from non-digital native / native threshold. Does organisational capital / management skills need to change first?
- Using the update of the E-Com Survey or other digital measures.







# Thank you







## **Productivity vs. Digitalisation 2015. IV estimation**

Dependent Variable	TFP - Wooldridge (2009) using system GMM 3rd degree												
Column	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)		
% internet access	0.829***												
	(0.0723)												
% orders via website		0.421***											
		(0.0427)											
have a website			8.563*										
			(4.380)										
ICT especialists				2.936***									
				(0.247)									
use of CRM					1.645***								
					(0.213)								
cloud computing						4.652***							
						(0.667)							
ICT maintenance (external)							-0.826**						
							(0.349)	4 4 4 0 * *					
office software support (external)								-1.140**					
management software (outernal)								(0.456)	-0.735***				
management software (external)									(0.250)				
web solutions (external)									(0.250)	-1.051*			
web solutions (external)										(0.548)			
security data protection (external)										(0.346)	-3.952***		
security data protection (external)											(0.872)		
constant	0.223	3.132***	-4.898	1.000***	2.476***	0.439	3.715***	3.668***	3.851***	4.071***	5.043***		
Constant	(0.284)	(0.0375)	(4.283)	(0.215)	(0.142)	(0.440)	(0.107)	(0.0850)	(0.136)	(0.324)	(0.355)		
Firm Size, Sector and Region FE	No	No	No	No	No	No	No	No	No	No	No		
N	1850	1850	1850	1850	1202	1850	1850	1850	1850	1850	1850		
idstat	241.0	167.4	6.376	126.5	75.16	49.79	30.31	31.23	44.29	12.73	24.00		
idp	2.38e-54	2.77e-38	0.0116	2.39e-29	4.34e-18	1.71e-12	3.68e-08	2.29e-08	2.83e-11	0.000359	0.000000962		
widstat	303.5	188.0	5.549	143.1	102.8	49.67	28.26	30.38	45.03	12.85	23.18		

<sup>\*</sup> p<0.10 \*\* p<0.05 \*\*\* p<0.01







## **Productivity vs. Digitalisation 2015. OLS estimation**

Dependent Variable	TFP - Wooldridge (2009) using system GMM 3rd degree										
Column	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)
% internet access	0.149***										
	(0.0265)										
% orders via website		0.0437***									
		(0.0149)									
have a website			0.0977								
			(0.149)								
ICT especialists				0.287***							
				(0.0630)							
use of CRM					0.163***						
					(0.0469)						
cloud computing						0.137***					
						(0.0414)					
ICT maintenance (external)							0.0235				
							(0.0433)				
office software support (external)								0.0313			
								(0.0562)			
management software (external)									-0.0428		
									(0.0377)		
web solutions (external)										-0.0158	
										(0.0367)	
security data protection (external)											-0.0608
											(0.0395)
constant	2.058***	2.522***	2.422***	2.420***	2.041***	2.466***	2.497***	2.506***	2.540***	2.527***	2.544***
	(0.239)	(0.243)	(0.274)	(0.246)	(0.382)	(0.240)	(0.247)	(0.246)	(0.244)	(0.244)	(0.243)
Firm Size, Sector and Region FE	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
N	1850	1850	1850	1850	1212	1850	1850	1850	1850	1850	1850
r2	0.178	0.159	0.155	0.170	0.169	0.161	0.155	0.155	0.156	0.155	0.156
r2_a	0.161	0.141	0.138	0.152	0.142	0.143	0.137	0.137	0.138	0.137	0.138
<u>II</u>	-2073.6	-2094.8	-2098.8	-2082.9	-1254.1	-2092.6	-2099.0	-2099.0	-2098.5	-2099.1	-2097.8

<sup>\*</sup> p<0.10 \*\* p<0.05 \*\*\* p<0.01





